

Portfolio Management

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## The Logistics Domain Objective



support rapid, agile deployment, employment, and sustainment of the Total Force across the full spectrum of operations in

A DoD logistics employ IN 96 Hours enterprise able to DEPLOY IN 7-10 DAYS

**Quadrennial Defense Review (QDR)** 

s the foundation of combat power."

Joint Doctrine Capstone and Keystone Primer

## Logistics Domain Owner Responsibilities



- For the PfM process to be effective, it must be deployed upon a solid foundation or Business Enterprise Architecture for the Logistics Domain (BEA-Log). In its role as the Logistics Domain Owner, the Logistics Systems Management (LSM) office has multiple responsibilities:
  - Leading business transformation;
  - Establishing and maintaining a governance process to ensure representation of the Services, Defense Agencies, DoD Field Activities, and appropriate Federal agencies;
  - Performing systems reviews and approving initiative funding as part of portfolio management;
  - Developing the architecture;
  - Enforcing compliance with the Business Enterprise Architecture and transition plan;
  - Guiding execution activities;
  - Representing the Domain on cross-Domain issues
- In this context, the LSM office manages the portfolio of logistics business systems for the Department of Defense and, thereby, influences investment decisions of the future.

### Defining Portfolio Management



- Policy assigning responsibilities for managing IT investments as portfolios signed by DepSecDef on 22 March 2004
  - OSD PSAs directed to establish a repeatable IT portfolio management process and governance structure
  - Portfolio management process required to comprise the following activities: Analyze, Select, Control, Evaluate
- Draft MID 918, currently in coordination, directs a governance framework to manage Department investments as portfolios within the GIG
  - Domains identify and prioritize investments within the mission area to ensure capability and resource requirements are met
  - Domains establish repeatable, fact-based processes for oversight of portfolios
- NII is developing a detailed instruction on portfolio management execution to be release for coordination upon approval of the MID.

# Logistics Portfolio Management Vision/Mission



To gain perspective on DoD logistics business systems investments and drive alignment of the portfolio with DoD's strategic direction.

## Logistics Domain Portfolio Management Strategy to Ensure Results



# ractices 屲 St Be mplement

#### Starve legacy systems

- Define systems inventory
- Enforce aggressive migration strategy
- Ensure collaboration intra/extra doma

ensure success of modernization programs

- Enable smart buyers/implementers
- Leverage investments across DoD
- Ensure value added oversight

#### **Control sustainment**

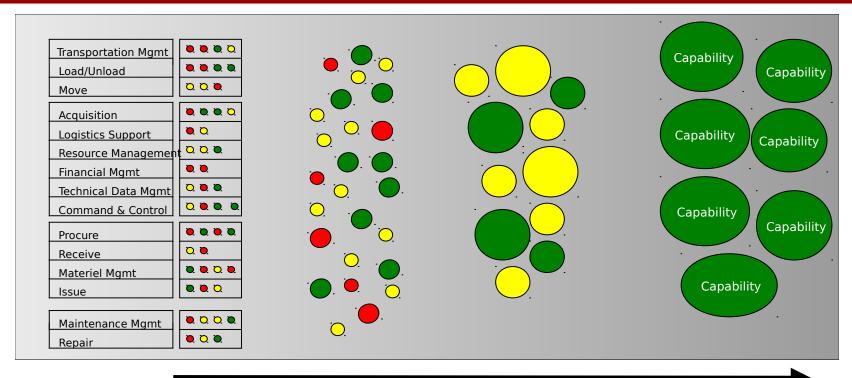
- Ensure maximum value for dollars spent
- Obliterate ability to hide under sustainment radar

Leverage COTS vendors

- Create a unified DoD 'one voice' proce
  - Implement vendor engagement strate

### Logistics System Migration





- 2003

  Aligns to Log Domain vision

  Partially aligns to Log Domain vision
- Implementing a capability-driven migration strategy
- Driving a Component SV-8 (migration strategy)
- Creating a Domain SV-8 (migration strategy)

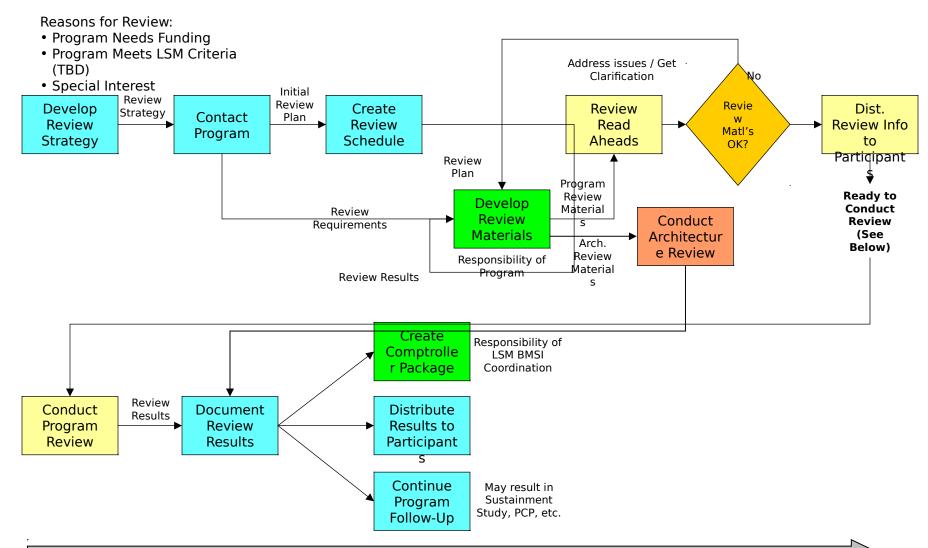
Executing a 'top-down'/'bottom-up' approach to defining the way



## Portfolio Management Process Overview

## Domain Advocacy Review Process



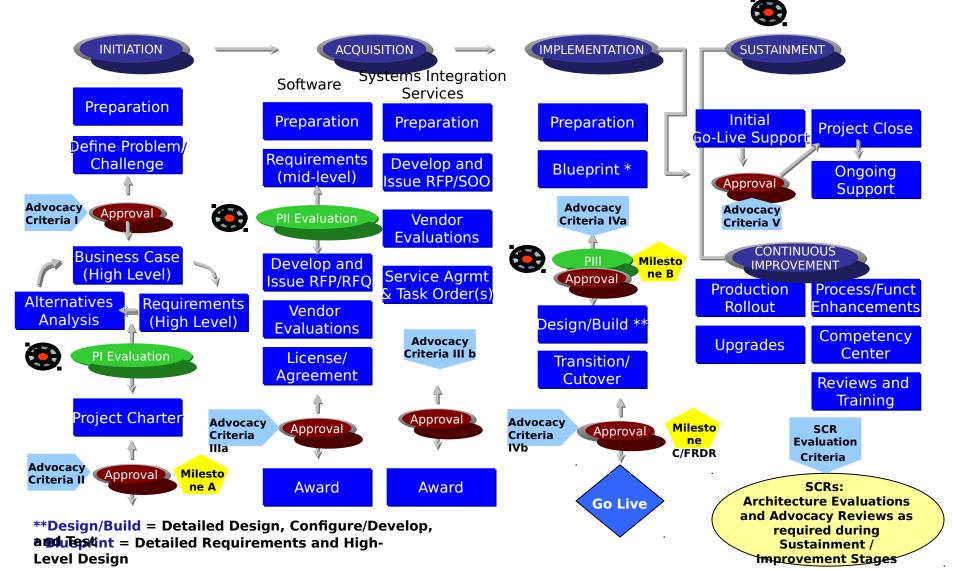


## Domain Advocacy Aligned to the EI Toolkit...

= Domain Owner

Advocacy

= Domain Advocacy Criteria = Milestone Decision



# Logistics Domain Portfolio Management 2003 Successes



- Eliminated/turned off 957 systems across the Logistics Community:
  - 576 as a result of Y2K
  - 381 as a result of Domain System Realignment And Categorization (SRAC) guidance
- Detailed Program Reviews of 28 major systems within the Logistics Portfolio valued at over \$10B over the FYDP
  - Specific program recommendations executed through IIPT/OIPT reviews, PPBS, and with component PEO/stakeholder
- Completed sustainment study that identified available annual savings of \$20M
- Realigned over \$250M across the FYDP to accelerate realization of the architecture
- Established repository with detailed information for approximately 3000 Logistics Portfolio Systems

Our continued focus on the execution of our strategy will drive further results. This is just the beginning!